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Stuart, J.L. 1924 Nov

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There is a great deal in Christian institutions which we admire. Much of the missionary activities in China are deserving of the most unstinted praise, particularly the mission schools and hospitals. We do not, however, always agree with some of the methods the missionaries employ in raising funds to carry on their meritorious work in China. An example in point is the way in which they are soliciting funds in this country for a certain missionary school in Peking which they call the Peking University.

In the minds of the American public we fear there is some confusion about this institution. Few know that it has nothing whatever to do with the government Peking University (Pe-ching Ta-hsueh) whose teachers are leaders of the New Culture Movement in China and have by their literary reforms justly made that university famous. Its faculty includes such leaders of Chinese thought as Dr. Tsai Yuan-pei, Dr. Hu Shih, and Dr. Chiang Mon-lin and within its walls such renowned scholars as Dr. John Dewey, Prof. Bertrand Russell, Dr. Paul Monroe, and Prof. Albert Einstein have lectured. Also the students that took part in the recent reform movements in China mostly came from this purely Chinese institution.

A very different institution, however, is the so-called "Peking University." It is a missionary undertaking and a denominational one at that. As it goes about begging for funds, we think the attention of the American public should be drawn to this difference lest they be under the delusion that they are contributing towards the upkeep of a Chinese educational institution, the other Peking University.

We wish this missionary enterprise every success, but somehow we have not been able to work up much enthusiasm over their method of picking up a Chinese student in New York and sending him forth as "Professor of History in Peking University" on a speaking tour to raise funds without taking the trouble of explaining to the public what this "Peking University" is.

We have also our doubts as to the propriety of foreigners adopting the civic name for their institutions. What would be thought of a Chinese school on the Bowery styling itself New York University and going about begging for funds without stating that name? We know, of course, that this will never happen, for the Chinese are not a very enterprising people and missionaries will always be needed in China to educate them out of some of their old fashioned ideas.

November 5, 1924

President J. Leighton Stuart
Yenching Ta Hsueh
Peking, China

Dear Leighton:

This letter is being written the day after Mr. Coolidge's election and all of the papers in America are revealing the confidence which everyone feels now because of his election: I think we are now starting on a period of very great prosperity in America, which should have a material bearing on our finances. It was rather interesting to note that such friends of ours as the McCormicks and Samuel Rea were openly in favor of Mr. Davis, and Cleveland Dodge was also very active in the democratic campaign. However, the election of Mr. Coolidge and the decisive defeat of Mr. LaFollette have given a good deal of confidence to the economic situation in America. All the economic reviews have continually asserted that the only thing which held America back from great strides of prosperity at the present time was the political uncertainty. We have had not only our usual good crops but also the farmers have received almost twice the price for their crops of what they received a year ago.

Eric North has just this moment left for Chicago to attend the annual Yenching meeting. He will be back Saturday. I did not go. It did not seem to me worthwhile to spend the time and money for the little service I could be there. I would have to go there and come right back and I felt that it would be wiser to delay two or three weeks and stop at Cleveland and Detroit on my way there and at Indianapolis on the way back.

I have your letter of September 23 in regard to Carruthers. I am glad you have written him as you have for I feel very strongly the same way. I would like to save the money if possible, but I would not sacrifice our Chinese interests for the sake of the money. It seems to me that the situation in China is precarious enough without taking such a chance. I am writing him again by this mail and will see how far we can get in our relationships.

I am interested in your report of the visit with Dr. Hume. In the meantime we will mark time here on that matter pending developments there, though I can assure you I am quite sure such a move will be welcomed in America on account of the Yale constituency.

I am glad for the specific information concerning the American Indemnity Fund. I talked about this with Dr. Schurman and he told me of the probable result.

0239

11/5/24

I have noted your report from Sui Wang about the five scholarships. We have the record of the one from the Overbrook Presbyterian Church, from Mrs. Pardee and from her daughter, Olive. We do not have a record of the two for \$6,000 each which you state are the gift of Mr. Horner. Sui wrote us that she had a delightful time with him and that he would contribute very materially after some cultivation, and asked us to write him along lines of general information, but more than that we have no word. If she will advise us what to write him we will do so. It seems to me it would be better for us to follow her guidance in this matter inasmuch as she has known him for a long time and it is rather a personal matter. I think it would be better if you would write to Mr. George E. Barnes and to Mrs. Pardee and her daughter, Olive, simply telling them that you are planning to designate the scholarships for men or women definitely looking forward to Christian work and taking training in the School of Theology. In saying this I have in mind our correspondence with them, and the fact that no strings whatever were tied to their scholarships except that Miss Olive wished hers to be anonymous while her mother wished to call hers "the Mary C. Pardee Scholarship".

We sent Mrs. Pendleton and also Mrs. Colby a colored drawing of the Memorial Library as well as the architect's working drawings. It cost us about \$700 to get these made but I guess it will prove to be worth it because the drawings were beautiful and both ladies have written us enthusiastically about them. I think I have written you that Mrs. Colby and Miss Berry are going around the world, leaving in January. They are sailing from New York on the "Franconia" January 22. This is a tour under the auspices of Thomas Cook and Son. They go by way of Europe and around to China.

I note your word about Miss Green of Seattle and the clock matter. I'm awfully sorry and I assure you that nothing has been said to anyone else and I wrote her perfectly innocently, simply following up your letter. I will not write her again, however.

We are putting the name of Mr. W. C. McConnell, Glen Rock Station, Asheville, N. C. on our lists for information only, and I am sending your word on to Mr. Caskey.

Of course I am tremendously interested in your work concerning Wee, and I have a letter from him written just after your long talk together.

Apparently from the word in your letters and from the news coming from China we will have to watch our steps out there, though I am sure the University will win with honors because of the way you are leading it to become a genuine Chinese University for the Chinese and by the Chinese through our cooperation. It seems to me that our service to China can be greater in the next decade than ever before or possibly will be, in view of the fact that if China gets on her feet economically she will establish her own schools of higher learning. Of course these will have to become non-partisan but this will take place in due time.

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11/5/24

I question very much whether the Building Committee here will want to approve the suggestion of building a quadrangle in the men's dormitories similar to that used by the women. However I see very great danger of rigidity in our architectural work and it may be best to work it out along the lines the committee indicates.

I am very greatly in hopes that in spite of the economic depression in China and the unsettled conditions, it may be possible for Nee and you and Dr. Luce to raise the \$2600 to pay for the little lions we are using to secure our mechanical equipment and expense fund. Do you suppose it would be possible to have a group of return students like C. T. Wang, Wellington Koo, Mr. Yen and others secure this money? It would be a tremendous advantage if they did.

Ever yours

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Peking, November 2, 1924

PEKING

President. J. Leighton Stuart
Peking University.

Dear Leighton:

In re: Men for Physics Department

Here are some names of likely candidates suggested by Stanley Wilson.

Cross Ref Mr. L. C. Cottrell, 29 years old. To be married in August 1924. Has had four years of teaching experience at Cornell including some lecturing. He has had three years at the Bureau of Standards. Took his B.A. from George Washington University in 1920. Is now studying at Cornell where he hopes to get his Ph.D. in Physics in 1925.

His fiancée graduated from Vassar in 1923, with M.S. in Physics at Cornell in 1924.

Mr. Cottrell has been a member of the Presbyterian and United Brethren Churches. He was met by Stanley Wilson who was much impressed with him. Hugh A. Moran of the Cornell Y.M.C.A. says that Cottrell has talked about missionary work a good deal. He is recommended by Merritt the head of the Department.

Cross Ref Mr. F. A. May, 24 years old. Expects to take Ph.D. in Physics at Cornell in spring of 1925. Has been an instructor for 4 years. Has been lecturing for 1 year. He has been a very successful teacher. Has considerable musical ability. He is described by Wilson as a good man but not so promising as Cottrell.

Do you think it would be worth while to cable to New York about one of these men, so that we may not lose them by procrastination?

There is another man named Ainslee (whose initials I forget) who is at Toronto University who was recommended to me by Harkness of Tsinan. I sent his name to the P.U.M.C. authorities in the summer and it was forwarded by them to New York.

Sincerely yours,

Charles N. Corbett

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November 3, 1924

PEKING UNIVERSITY.

Dr. J. Leighton Stuart, President,
Peking University,
Peking, China.

My dear Leighton:

I have not yet gotten up my nerve to write you systematically on any subject, as I have been somewhat hurried in the process of getting acquainted with all the items in the Central Office which I need to know about. I have no doubt that I will be found to be slow for a while, but I shall try to overtake the business eventually.

I have your letter of September 23rd, and I am glad to know that the cable address has been registered. I note the items in your letter, but I shall not take up any of them until after a meeting of the Finance Committee, and after we have gone more fully into the matter of the suggested plans for the power house and the readjustment of the site. Your cablegram of about the first of November is also at hand, with its information of the postponement of the residence matter, until next spring.

We also have the cablegram from Mr. Gibb locating the stack and the water tower, dated November third. It would appear to me that you are putting the stack into a more prominent position than the water tower by putting it 40 feet nearer to the east and west axis. If there is to be a line of sight at all, as presumably across the chapel toward the gymnasium, it would seem desirable to reverse the positions and put the tower 255 feet from the east and west axis, and the stack 295 feet. It may be that the presence of a little hill gives you reason for locating the two as you have.

In the matter of the inclusion of the stack in the water tower pagoda, it was our whole thought to be entirely governed by your decision on the field, as this would be a matter of Chinese sentiment which we would not attempt to contravene. Frankly, we had not thought of a pagoda water tower with a separate stack, and I am still wondering whether your original scheme of an ordinary water tower and stack might not be wise.

However, the matter which I think on the whole is more desirable, is the question of Mr. Murphy's conception of the symmetrical organization of the whole site and what is apparently the Chinese conception of a less consequential and perhaps more artistic arrangement.

0244

I wonder whether there is not a difference between Chinese would plan it where the ground was high as in the western hills, in contrast to the more formal arrangement which they would use on level ground in the plain, and which appears, if I mistake not, in the Forbidden City? But of this, more later.

I note your need of a secretary to take Miss Hague's place next year. She has certainly been fine, the way she has stayed the full five-year term. I will see whom I can find.

I am going, the day after to-morrow, to the Yenching College Committee Meeting in Chicago, and expect to run into extended debate over the Women's Quadrangle and Mr. Murphy's conception of it, as contrasted with that of the field. Where we will come out, I have no idea.

I am perplexed by your cablegram concerning Cottrell, May, and Ainslee. Miss Eggleston had indicated to us that they had had word from Peking that the one-year vacancy would be filled on the field. I have not had opportunity to check up with her, but will follow the matter up as soon as I get back from Chicago.

Faithfully yours,

Secretary.

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PEKING UNIVERSITY
(YENCHING TA HSUEH)
PEKING, CHINA

I. L. H. H. L.
Stuart

OFFICE OF THE PRESIDENT

November 4, 1924.

Dr. Eric M. North,
156 Fifth Avenue,
New York City,
U.S.A.

My dear Eric:

Herewith a number of items of business for your consideration:

1. There seems to be some confusion regarding the present medical allowances for teachers paid by the University. The contract which is being used in mimeographed form specifies that no drugs or hospital fees are included, whereas my record of the basis as discussed at one of the meetings of the Trustees includes an allowance of \$200 silver per family and \$100 per single person with no such limitation. The situation is the more embarrassing because it has been the practice to pay hospital fees under certain conditions and because we have not now and apparently will not have in the earlier stages on our new site, adequate hospital provision of our own. The difficulty is further aggravated by the increased cost of living out here and the pinch which our people are feeling more actually than ever. My suggestion would be that the Trustees authorize the inclusion of hospital fees while we remain in the city following the precedent already established, or that this be continued on the new site for cases which are sufficiently serious to justify sending them into the city.

2. This brings up in acute form the necessity for having our own medical officer on the new site. I am now in negotiations with a local man who, if he accepts, would be a very happy solution and I think Lewis is still in touch with Harry Caldwell. The question of temporary infirmary provision alike for teachers and students is one that must be accounted for before we made the move.

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J.H. Lewis

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YORK UNIVERSITY
OFFICE OF THE PRESIDENT
TORONTO, CANADA

OFFICE OF THE PRESIDENT

DEC 6 1924
JOINT OFFICE

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3. In a copy of receipts for July I note that Mrs. Straight is credited with \$2,500 G current account. I wonder if this is not an oversight. Is it not part of the \$30,000 pledge towards plant.

4. I am inclosing herewith a communication which Mr. Gee has asked me to forward to our Trustees. We are working on our budget now and are using this as a basis for the three sciences concerned. I have already written you regarding the importance of securing an additional man in Physics and Biology. The latter can be provided out of the \$5,000 listed. I might also call your attention at this time to the fact that they are furnishing Dr. Stanley Wilson, this Biology man and Mr. Leslie Severinghaus (English) free for next session. The remainder of the budget for the three sciences as actually expended by us will be met on a fifty fifty basis. The figures in this document are the maximum which they would approve. ✓

5. I am inclosing herewith some data furnished by Mr. Charles Corbett regarding a Physics man following up a cable on this subject. ✓

6. Bishop Grose promptly on his arrival took up the problem of realizing from our present holdings in the city for the prompt construction of our Power-plant. After various conferences he and Mr. Krause are urging the Methodist Board for permission to borrow locally up to \$200,000 silver to be paid to us in four quarter installments of \$50,000 each beginning March 1, the interest on this loan to be provided from a rental of this property. Mr. Krause estimates that within a year's time from our evacuation next summer there ought to be a net income of \$15,000. The assurance of this amount of money negotiated through a local bank would enable us to carry forward the necessary engineering features on a schedule which would make possible our removal next summer. I hope that the Trustees will cooperate in securing this permission from the Methodist Board. Everyone seems to feel that before long all this land will be needed for Methodist development, that it could be sold at a good profit if the necessity should arise and that the proposed arrangement at once enables the Board to justify its claiming of the option and enables the University to do what is necessary for its equipment in these respects by the date we have fixed. Another consideration is that beginning with the formal approval of this procedure the Women's College could properly be drawn upon for its third of whatever the Power-plant and mechanical installations involved, together with the improvement of the grounds in so far as their interests are involved. ✓

Cables Mr. Lund is having from England seem to indicate that the equipment he is ordering ought to be ready for shipment by a date which makes our removal possible.

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I cabled two days ago to the effect that we felt the move next autumn was certain. The chief reasons for this have been given in the paragraph just above. I also indicated what were the chief items unprovided for in this program, namely, the two central halls for our men's dormitory quadrangles and fifteen residences. Also, if possible, the additional dormitory unit composed of two of the U shaped dormitories used by the Women's College. You will already have received a letter on this subject. If we can get the initial cost of this unit and can fill it with 150 students charged with all that the operation of the building costs us, we ought to have an income from tuition of \$9,000 which would probably more than cover the additional instructional expense to us, and would ease up the strain from our accredited schools, the Premedical school and elsewhere. Once arrived at this figure we could hold down our enrollment for the immediate future. Of course, in so far as the present "Lion" campaign proves successful, the proceeds of our old site could be set free at least temporarily to finance these additional building features.

Dr. Bowen of Nanking has sent me a copy of the admirable letter he has prepared for new appointees. I wonder if you could not arrange to have this sent to our own new people due to come out by next summer with the statement that mutatis mutandis this holds equally good for us. So far the political situation and the fighting in North China had had no serious effect either upon our construction or upon our educational work, although it continues to cause no little anxiety in these two respects and in our broader interest in what is at stake. Thus far, the trend both in Chinese and foreign public opinion is a strong disapproval of General Feng Yu Hsiang's course, though probably the final appraisal will be largely influenced by whether or not he proves successful.

Very sincerely yours,

J. Reighton Stewart

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PEKING UNIVERSITY
(YENCHING TA HSUEH)
PEKING, CHINA

OFFICE OF THE PRESIDENT

PERSONAL

November 6, 1924.

Mr. James H. Lewis, Executive Secretary,
156 Fifth Avenue,
New York City,
U.S.A.

My dear Jim:

This letter will be primarily occupied with the question of residences. It seems now, as you will have seen from the copy of my letter to Eric North, that we can definitely move next autumn. Conditions are so nearly unendurable where we are that the unanimous opinion of those out here is that we had better try to do so, however inconvenient or incomplete in certain respects the new plant will be. If the Methodist Board approve of the loan to be effected by their local mission we shall have enough money for the mechanical installations, even though the present campaign is not as productive as we hope it may prove. In so far as it is successful, money will thereby be released from the other source for many other pressing needs. In order, however, to accommodate our faculty people we must be able to start a good number of residences as early as the spring weather permits. The earlier the authorization can come the better terms can we make with contractors who would like to buy their materials before Chinese New Year which comes this year I believe on January 24. This means that bids ought to be called for as early as possible after January 1st. In my last cable I mentioned fifteen residences as about the smallest number in addition to those that have been started this autumn. We shall have to push the work even then to the utmost to have these houses ready for occupation in the autumn, and the earlier we can move the families, one by one, out during the summer, the better both for their health and contentment, and for the Methodist Mission in taking over our property and increasing their

15 residences

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income from rents. Apart from this consideration, the summer rains damage these houses considerably, many of them being old and would thus add to our current expense. Of course, the more families we can settle before the session opens the more smoothly and satisfactorily can students be handled. I rather imagine that again the question of authorizing residences is a question of working capital as the total number now under consideration as called for in this last cable is about the same as those which we regard as more or less definitely pledged. If, therefore, either from the autumn campaign or the Methodist loan the trustees could feel justified in cabling or writing so that the word reaches us before the New Year, it would be a very important factor in carrying out our program. There are a few details regarding residences and their bearing upon our budget for next session.

As I understand the Methodist church in Evanston has undertaken to furnish the house for Wm. Hung, and Dr. E.L. Smith of Seattle is doing the same for T.T. Hew. In each case these are not available for the foreign members of the Methodist or American Board missions assigned to our staff. Neither one of these has furnished, so far as I know, from its membership sufficient houses to accommodate its quota. Shall we charge rental in so far as these men are put in houses secured through the University? Of course, the ideal thing would be to secure from members of these two churches six houses each, in addition to the ones for these two Chinese, in which case there would be no question. We have perhaps, something like twenty from Presbyterian sources, which would, of course, not justify any rental from that quarter, and the L.M.S. has paid in the money for its two houses which we are building in addition to the twelve authorized from New York. There is the further problem of housing the Princeton-in-Peking staff. We ought to have four residences ready for occupancy next autumn to provide this need. Burgess has written to Wannamaker under date of November 3rd on this subject suggesting that you should get in touch with each other. There are several men more or less approachable under either appeal where the double one might be more effective. Men like Robert Garrett of Baltimore, Ralph Harbison of Pittsburg, C.E. Dodge or his father and the Tooker family are among those that occur to me off hand. While dealing with Princeton-in-Peking, there is the question of the McCormick Recitation Hall concerning which Burgess is writing in the letter referred to. Here again it might be possible to clinch the gift by the double presentation. I am quite in sympathy with

*Princeton
Houses*

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the position taken by Burgess in his letter, and I think it would be helpful if you could see this. Ofcourse, in so far as residences cannot be completed we shall try some makeshift arrangements such as having the families stay in the city, or rent Chinese houses. All of these devices will, however, be expensive and reduce the efficiency of our staff at a time when we need the utmost we can get out of everyone.

Craig
Christie

You wrote recently regarding the possibility of Craig coming out on a five year basis with the possibility that once among us he would want to continue. I have not written or cabled earlier because of uncertainty as to what to say. Frankly, we are in danger of overstaffing ourselves with Western people and especially in the School of Theology. T.M. Barker has developed an admirable fitness for New Testament work and we are asking that Andrew Ch'eng now in Union Seminary, be added to us next autumn, for which he has been preparing through several years. I at present incline to feel that with these two men we do not even need Evans and that his precarious health makes it a question whether it is worth while to encourage his return to us, especially if he is on our charge rather than that of the L.M.S. In any case he will not be able to come until the summer of '26. Craig's qualities and gifts, especially his ability to preach to students would be a great asset among the college students and in religious classes for them. If we could get him without adding to our expenses (including the residence) I should say by all means that we should do so, and can keep him busy. Otherwise, it would seem that we ought to retrench in this feature. Feel free, therefore, to put it up to him on these terms as from me.

Miss S.

There is the question to be dealt with of recognition of donors. Could you ask Miss Sillman to send out to me the text furnished by any individuals who have given buildings or residences, together with information as to the person after whom any building is intended to be named. My thought is that a small bronze tablet carry this information in English and perhaps in Chinese, which could be put in a dignified but not too conspicuous spot in the residences, and a similar or in some cases more elaborate treatment be followed in the buildings on the campus.

I am hoping very much from your visits with Mrs. Dodge. If she takes us up at all money could be used from the first installment for faculty residences in the Department of Education. The same would be true of Journalism in the quarters from which we are trying to get that very promising department financed.

0254

I am waiting eagerly for news from the autumn campaign. If the "Lions" do not prove as remunerative as had been counted on, do not be discouraged. The story of our University from its beginning has consisted of a succession of radiant prospects which came to nothing, some of which may have been unwise in their conception, and yet somehow the things that we have striven to secure have sooner or later come our way or are still looking hopeful. Failure in any given direction to get what we had been expecting does not, therefore, seem to mean failure to carry the project through.

With this faith and fellowship,

Affectionately and happily yours,

J.H.S.

I am afraid that the continued political disturbances & civil strife out here are making the campaign prospects seriously more difficult. They really are on the surface and are only the scheming of various factional groups. The big issues for which we are working go along unchanged except insofar as all this mess makes our case stronger.

I am enclosing a letter & check ^(£100.00) from Mrs. ^{H. B. Harrington}

~~Gilbert mistakenly sent to you here.~~

~~I am sending her a note on the subject.~~

0255

PEKING

Nov. 7, 1934

Dr. J. Leighton Stuart
Peking University
Peking, China

Dear Leighton:

I have at least two letters from you, one from Dr. Luce, some from Gibbs and copies of others and I have now completed three long conferences with Mr. Murphy regarding all of the points therein contained and while my mind is fresh I want to give Mr. Murphy's and my reactions, which of course, are unofficial. The Committee are planning to meet on November 15th and I hope will take action on a large number of these points. It is going to be difficult to make this letter systematic but I will do my best.

Regarding the property: Mr. Murphy thoroughly approves of the larger lake particularly in leaving it at its present length but feels that it can be narrowed at the point where the 3rd set of dormitories and those on the south side of the lake opposite to them have been planned. Even if a different type of dormitory was planned for these positions it would be difficult to place them on the land between the present lake shore and the north edge of the property, that is the 3rd group. Mr. Murphy designed the athletic field where it is because we did not own property any other place for it but he would much prefer that the athletic field be moved bodily on to this north-western corner property which you are trying to buy and that water should come up to the gymnasium steps. If this was done then without doubt the space between the gymnasium and the water would be restudied. Mr. Murphy feels that you will get the full effect of the lake if you maintain its length and will not injure it by narrowing it slightly between these two sets of ~~the~~ dormitories. I will make a rough sketch which will show my point on these various remarks.

If this is done then the gymnasium should be moved a few feet, possibly as much as 25 ft. to the west so to place it on top of that ridge and give a little more space to the east of it for the athletic field. As it is laid out now it overhangs on to the ~~taxat~~ lower level to the east and is not on top of the hill.

The location of the powerhouse, Mr. Murphy feels, should be on the lot further south of where it is now planned, on the site where another dormitory is planned. His reasons are twofold: first, that that ugly set of buildings will be further away from the campus and that the smokestack is to be about as high as the pagoda water tower and should be further away from it. If the water tower and the smokestack are built in the position indicated in your cable then these two thin high structures will be nearly in line from about every point on the campus except the athletic field. He thoroughly approves of the position that you have accepted for the pagoda.

0256

Mr. Gibbs objects to this position being chosen as it will necessitate the destruction of three houses. Mr. Murphy suggests that these houses be moved rather than destroyed and I suppose that that is possible if they are not built of mud, but in any case that is not as important as to keep the smokestack and the pagoda far enough apart so that the necessary ugly stack will not detract from the beauty of the pagoda. Mr. Murphy approves of the idea of the pagoda designed by Chinese architects, who are fitted, but I feel very certain upon the point that the sketches as well as the working drawings should be approved by the Board of Trustees before building is commenced. It is going to be important that the water tank and the pagoda be designed simultaneously for you can see that if the water tank was built without reference to the pagoda it might be too fat to be enclosed in a pagoda of proper dimensions. Probably the tank will have to be thinner and higher than one that would naturally be designed were it not to be enclosed in a pagoda.

There have been suggestions of change of type for further dormitory groups for men. As I remember it all of the rooms in the women's dormitories are on the south side and the corridors are on the north side. Of course a building of that type costs more per student. Are the students going to be in the dormitories long enough each year during the hot season to make it imperative that we build a building taking that into account and are they going to suffer too much in the cold season to take that into account? Mr. Murphy would like very much to see the suggestions of change of type of building that Mr. Gibbs has in mind. I should think this should be done quite promptly as if more dormitories are authorized we should be prepared to go ahead.

Regarding the interior of the Administration Building. Mr. Gibbs states that Mr. Murphy did wrong in not designing a way of getting to the pipes that are under the Administration Building. As long as Mr. Murphy did not know where they were going I do not think we can blame him for that omission. He suggests, however, that if the pipes should go along under the eastern edge of the building or under the eastern terrace that possibly a manhole entrance through the terrace would make all the entrance necessary for the workmen to get in and inspect. It seems to me this type of detail is the type of thing that Lund & Gernow are being paid to attend to. ✓

Also much is said for the use of different sections of the building for class rooms until such time as we build a complete building for that purpose. It seems to me that first we should put in temporary partitions in the museum, second that the Chinese reception room could be used, third that partitions could be left out between the faculty offices which could later be put in, fourth that some temporary partitions could be put into the second floor lecture room itself. I hope, however, that all of these partitions will be distinctly temporary in construction, the idea of having the ultimate building ideally laid out.

Mr. Murphy is very anxious that none of the fireplaces should be eliminated. We do not know but what 50 years we might want them. They cost very little to construct at this time. If anyone is left out I should say the one in the Treasurer's Office should be left out. There we might leave the fire place out but the chimney should be put in and the hole temporarily covered. Mr. Gibbs does not like the idea of smoke coming out of the ridge of a Chinese building but there is no doubt in my mind that smoke will come out of the ridges of the

Chinese buildings in time and ~~therefore that these~~ buildings will have to have chimneys for they are not always going to continue to sleep on brick cons and depend upon heating rooms in such primitive methods. If the committee still insist on eliminating the fire places I hope that in all cases they will build the chimneys, for if fireplaces are wanted later the expense would not be great now whereas it would probably be prohibitive if they have to build chimneys later. I am delighted that you are saving the one in your own room.

Mr. Gibbs states that there is not sufficient head room in the toilets, and I have just checked this over with Mr. Murphy and what he has done is in line with the buildings in this country. There is more than 4 ft. where the space is necessary. I believe that if Mr. Gibbs should build a model of that section that he questions that he will be convinced that Mr. Murphy is correct in his drawings. He also complains about a partition between two toilets which have unfortunately been named "Chinese" and "Foreign". If that had been called "student" and "faculty" I do not believe the point would come up. The toilet he refers to is off of the treasurer's department and I believe that that partition should be left in so that that department and others as far as you wish may have that privacy, and further the partition that he proposes to remove would also remove the place for the wash basins which are against it. The only suggestion that I would have is that the hall door on the faculty toilet should be eliminated but Mr. Murphy put it in so as to make the use of that small toilet flexible. Mr. Murphy has approved of the elimination of the four small doors off of the entrance hall way which lead into the President's office, faculty room, reception room and treasurer's department but suggests that a light wall be built in that space flush with the entrance hall or that a closet entered from the opposite side should be built in this space which would make a handy place in each one of these four rooms.

Mr. Gibbs mentioned the necessity of restudying some of the stair ways to lead upstairs. Mr. Murphy would be glad to see these restudies but feels that any change in this respect should be approved of by the trustees.

Mr. Murphy would prefer that there should be no gallery in the auditorium but put it in in order to add seating capacity. He feels that if a gallery is wanted within ten years it should be put in at this time in order to save the extra expense of putting it in after the building is completed. Mr. Murphy designed a wooden floor in this auditorium as he thought it would make a more beautiful room and that ultimately it might be wanted for dancing. I am not quite sure that you will follow him on this last point. He thinks that it will be more easily kept clean than a cement floor. This is contrary to what Mr. Gibbs thinks but he has no objection to a cement floor if you agree on it in China.

Mr. Gibbs states that it would be difficult if they use a concrete roof to have a smooth surface on the underside. Mr. Murphy states that he would prefer to have it left rough giving the effect of the marking of the wooden boards that would be used rather than for it to be smooth. He further states that oiling forms before pouring the concrete prevents the cement sticking to the forms and giving a smoother job. Our engineers there probable know that point.

Mr. Gibbs states that there is nothing but artificial light in the dressing rooms off of the stage. I do not think this important

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as they are to be used for such short periods.

Mr. Gibbs suggestion for fireproof stairways leading to dressing rooms is approved by Mr. Murphy.

In discussing the trusses in the Auditorium Mr. Murphy is quite anxious that these should be retained. I discussed with him the subject of acoustics and he would like to have the authority from the trustees to refer his drawings to experts in this line. He, however, feels at the present time that the acoustics will be better with an open roof than with a flat ceiling.

I am greatly distressed regarding interference by faculty members in the construction of faculty houses. I feel that your committee will have to advise with them and approve of types but if the buildings are going to be built within the appropriations without a large bill for extras they will have to be built without interference by individuals. The present faculty are not always going to occupy the houses that are now being built; what one person wants the next person does not want and therefore the buildings cannot be satisfactory for all types of people. I hope there will be a committee action on this subject a week off, but from my own experience in building, after I have had the approval of the drawings by the Board, the work was carried out without any changes or interference by them and was satisfactory when completed.

I have said nothing regarding the women's main group of buildings. The Venching Committee met in Chicago yesterday and by Monday I hope to hear what they decided. I have recently had talks with Mrs. Thurston and Mrs. Lee.

I can report that all of the family are in good shape except my brother-in-law, Mr. Mastick, who is just recovering from typhoid fever. He was easily re-elected for the Senate and expects to be in fair shape for service in January. Next week is the annual meeting of the Womens' Board at Hartford after which we have a little vacation in our missionary addresses for the rest of this year. January comes the conference in Chicago and Washington.

Please show this letter to Dr. Luce and Mr. Gibbs if you think best as it covers points brought out in their letters. I am hoping that Dr. North will give you positive action on some of these points that I have brought up unofficially.

Will you also please send me copies of the minutes of the Buildings and Grounds Committee whenever they meet. I should like to have these regularly.

With kindest regards to all.

Sincerely yours,

P.S. The Building Committee took action regarding vaults in the Treasurer's office. Mr. Murphy suggests in place of vaults built in that a safe should be obtained for valuables which would not be suitable cared for in regular locked sealed cabinets, which could take care of the rest of the records of the institution. It must be remembered that this building is fireproof and therefore this method of steel cabinets are used in place of regular built in vaults. It also makes it more flexible, interferes less with the lines of the room and takes up less space and therefore seems more practical.

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PEKING UNIVERSITY

(YENCHING TA HSUEH)

PEKING, CHINA

OFFICE OF THE PRESIDENT

November 12, 1924.

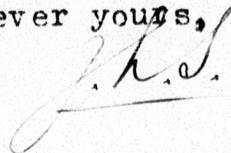
Mr. James H. Lewis, Executive Secretary,
Office of Peking University,
156 Fifth Avenue,
New York City,
U.S.A.

My dear Jim:

The inclosed letter will be of interest to you especially in regard to the new appointees asked for. If salaries can be secured for any of these over a term of years it will be that much to the good. You will also have some ideas on the last paragraph from the standpoint of promotion. While speaking of building needs we absolutely must have one, and should have two refectories for the quadrangles already under construction.

I am not going to do any more begging in this letter but shall only hint at something. I should like to sit down and tell you face to face in detail about the expectant way in which students are asking how many new ones can be received next year, and the inquiries that are already coming from different parts of China. Our premier position among Christian colleges is being openly commented on by many of the Chinese with whom I come in contact, basing their opinions partly upon the new buildings but even more upon the standards, policies and personnel of our faculty. When the burden of material limitations gets too heavy, I find relief in thinking of these encouragements and want to share them with you.

As ever yours,



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(YENCHING TA HSUEH)
PEKING, CHINA

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OFFICE OF THE PRESIDENT

November 12, 1924.

Dr. Eric M. North,
Office of Peking University,
156 Fifth Avenue,
New York City.

My dear Eric:

Referring to your letter of October 9th asking our attitude to Mr. Paul Anderson, perhaps the inclosed communication from Charles Corbett will be sufficient. This may be putting it rather bluntly, but taken in connection with my last letter on the subject, about represents our attitude.

In this connection I should like to anticipate the budget soon to be forwarded by raising with you certain questions as to the personnel of new appointees in relation to Mission Board assignments. We apparently need five new foreign men, at least, for next autumn. One is the medical officer of whom I have already written. We are still awaiting a reply from the local physician mentioned before, and Lewis is doubtless in communication with Harry Caldwell. We need two men in the Sciences, one for Physics and one for biology. Also, two men in English who ought to be thought of as permanent although we should like to find a qualified Chinese for one of these. It also seems that we must have one additional foreigner in history. We have vacancies in the American Board, Presbyterian and L.M.S. Is it not possible to bring a little more pressure on the first of these to take over R.M. Bartlett? I incline to feel that if a choice Englishman could be found and sent out under the D.M.S. for English it would be the best use that we could make of the D.M.S. vacancy. With the uncertain health of R.K. Evans and his present unwillingness to come out under his old Mission, it would seem that he might be counted out. I doubt the wisdom of

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having him return to China on the University budget with the responsibility of caring for him in the event of another breakdown, even under a mission. We are with T.M. Barker and Andrew Ch'eng fairly well provided in the New Testament. I am, therefore, writing to England to this effect. The Presbyterian vacancy may yet be filled by E.O. Wilson, and on the whole I would urge this course. It is largely a difficulty of his reticence and inexperience in describing his personal religious faith. If the Board continues unwilling to consider him there would be a new appointee in Physics or Biology to consider. Apart from the personal issue in the case of Wilson, this Board would prefer its sixth man someone other than a Science teacher, but from our standpoint it is much more satisfactory to have the Boards furnishing men rather than \$250 Mex per month, and these are the only real needs as far as we can tell at present.

W.M. Cheng wants you for this position. He thinks you would be ideal! I agree in wanting you, but what about the home office.

Now, as to the history man, would it be possible to secure someone now teaching this subject in a standard American College, not too old, but with several years of actual experience and eager to make this subject vital, and rich in present day human interest. It occurs to me that the college concerned might welcome the opportunity to release one of its promising younger men for one or more years in Peking where he could be gaining first hand touch with Far Eastern and Pacific Basin developments in a way that would make him much more useful on his return and that this consideration might enable the college to share in the cost to us of such a proposition. In a more specific way Princeton University might furnish the man we are looking for because of its special interest in our institution. I am writing Wannamaker on the subject. I wonder if you and Lewis could not institute a process for discovering a man of this type, or failing in this, for securing the most promising graduate student you can find. Of course, such a man might make the sixth appointment under the Presbyterian Board.

W.M. write W. 12/26/24

Now, to change to a very different subject, Gibb cabled yesterday regarding the designing of our Power House and is writing to you on the subject. I have already gone into this in some detail in a previous letter. The only new development is that Gernow has cabled from Europe asking for £100 with which to secure architects' drawings for this purpose in London from a man who makes a specialty of this kind of construction, and with whom Lund and Gernow have had both personal and business connections for some years. With Mr. Gernow to be present and to bring back in a few weeks these drawings, with their own very definite ideas as to the interior arrangements and with Mr. Thunder to supplement the London drawings, it has seemed to us the most satisfactory, economical and expeditious manner of getting this building under construction at the earliest possible

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date. As I explained before, this building has no relation to the group of academic buildings in Chinese style, will be behind a ridge and at a long distance, and will probably have an inclosing wall running along the ridge to the West and South of itself. To have Mr. Murphy design the building seems, therefore, entirely unnecessary and will mean months of delay practically ending any hope of moving out next autumn. We have, therefore, taken the responsibility of authorizing the use of \$100 by Mr. Gernow, and earnestly hope that the Trustees will approve this decision.

There is the further question of the Women's College Gymnasium about which Mrs. Frame and Gibb have been writing repeatedly. The latter urges that we leave the entire designing to Mr. Thunder. Mrs. Frame and I both feel that the interior should be planned by some experienced designer of gymnasiums, and that Mr. Murphy should plan the exterior and the building as a whole, in harmony with the general layout. There is no reason why it should be limited to 140 ft. except that the Women's College Administrative Committee was trying to reduce its demands to the limit. Its extension to whatever length architectural and other considerations make desirable will, therefore, be in entire accord with what is wanted here. By keeping a fairly simple form of decoration, the Sage Building will still be allowed to dominate. My prophecy would be that the companion building to the North will probably not be needed for some years and that, therefore, the amount of money spent on this building need not be too rigidly limited. I think this general opinion is shared by the Administrative Committee and the Grounds and Buildings Committee. Will it not be possible to push the working drawings and get them out to us in readiness for work in the Spring. This is one of the buildings we ought to have ready for occupancy next autumn.

There is another matter about which I have been thinking quite a bit recently, and that is the erection of the simplest type of dormitories to be used ultimately by short course or special students, but which temporarily could be used for the overflow until more of our main dormitories can be provided. These would cost about \$20,000 Mex, for fifty rooms or 100 students and could be built in rows as desired. If the additional quadrangle of the Women's College type for which we have asked cannot be provided, it might be possible to authorize fifty or one hundred rooms of this sort. Charging as we expect to do the complete cost of operation per student, the income from tuition would reduce the total average cost per student for the Men's College. A possible location for them would be the level land just south, directly south from the S.E. corner of the lake and ridges around it. This would be inconspicuous, and neither too near nor too far from anything else.

Very sincerely yours,

J. Highten Stuart

Copy to J.H.H.

November 12, 1924

Dr. Eric S. North
156 Fifth Avenue
New York City

Dear Dr. North:

Yesterday we sent you for Dr. Stuart the cable of which the enclosed is a copy. We realize that this is not altogether in accordance with the plans as suggested by the Trustees but we here feel that the exigency of the case necessitated some such action. Mr. Murphy has so long delayed the Women's Gymnasium plan, of which we have never seen one stroke of the pencil, and also the large scale details of both the Administration Building and the Library that we felt that it would be ruinous to wait for him to commence on the power plant plans. Mr. Gernow, of Lund, Gernow & Company, is in Denmark and the mechanical layout is already in the post and will be with his suitcase during the course of the next week. He went home with the intention of getting some suggestions for the exterior treatment of this building from architects who were friends of his without cost to the University. These architects are men with experience in power plant work. He apparently has not been able to do all that he hoped. A wire came yesterday asking if we could authorize £100 Sterling for these plans. After consultation over the phone Dr. Stuart and I decided to cable back authorizing the £100 with the condition that the plans should be complete as to both exterior and interior aspects and at the same time be in the mail before the 15th of January. We are sure that the expense is less than we could get them from Mr. Murphy and the time shorter. As to the type of building the following consideration carried great weight. The length and the breadth of the building are very great while the height need not be great. There is absolutely no Chinese type which would accommodate a building of these dimensions. Furthermore, to make a Chinese building would add greatly to the expense and we here do not feel that we should face this expense on a building located where the power plant is to be. If the present suggestions are carried out this building will be entirely invisible from the campus. There is a line of hills running north and south on the west boundary of what we are calling the power plant plot and another line running east and west along most of the south boundary. The Chinese have a trick of running walls along the top of such hills. There is a large quantity of a rose colored stone available from old walls in this neighborhood. These walls are very much admired. It is suggested that this type of wall be put around the power plant plot. Where it goes along the hilltop this will be on the power plant side of the hill so as to allow for a walk on the hilltop on the campus side. It is the feeling of the engineers that the power plant should be entirely

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cut off from the campus to prevent the trespassing of both students and outside people. With such a valuable plant and one the running of which efficiently and continuously is so important, any interference might lead to both expensive and dangerous results. I am not altogether sold to the erection of a wall of such large proportions as Mr. Lund suggests for certain sides but feel that it must be pretty carefully enclosed.

You will understand how, with this thought of enclosing the plant in a wall and with the hills on the campus side as well, there is no real reason why the plant should be made in Chinese type. So considering economy, the time factor and no need for Chinese type we have authorized the drawing of the plans in Copenhagen.

We are at the end of the season as far as the casting of cement slabs and the building of walls which require mortar and the doing of plastering is concerned. Our forces of labor who do this kind of work are leaving for the winter and we are drawing money more rapidly than heretofore so as to pay-off the workmen. These do not represent in any way advance payments as we reserve margin on each building in excess of the proportion which remains still to be done.

The two Science Buildings are all plastered and when we have the finished floors and the glass in place we will be ready to install fixtures, heat and furniture and to finish the painting. The same is true of practically all the Women's College Buildings and one Men's College Dormitory and the Hindu Divinity Hall. Two other Men's Dormitories will have their roof timbers put in place during the next two months, all the cement and brick work being done. We are waiting to cast the main floor slab of the Administration Building and the fourth Men's Dormitory and the Library. We could have cast two of these had the war allowed us to get sufficient quantities of cement. The excavation for the Library building is completed and we are glad not to have to put piles in this building. The trenches are almost all excavated, the campus having the appearance now resembling a battlefield and we simply must get the mains ordered and here so as to place them before the rainy season next year if possible.

We are engaging a young Texan to superintend the installation of both heat and plumbing. He is at present engaged by an engineering firm in Tientsin. War and flood and general bad times are causing this firm to curtail its activities and we are able to engage this man first on a three months contract and then for longer periods if he proves acceptable. We are looking for a foreign electrician workman, a man who can personally put in the lights, wiring and help on the outside electrical work. We are confident that this would be a more economical way to do the work than to let the contract to some foreign firm. We have not the man power to let the contract to a Chinese firm and superintend it with our present force. We realize that we are approaching the peak of our activities here and should bend every effort to cross the peak satisfactorily and have everything cleared up in time for the opening of college next fall.

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Co-incident with the expulsion of the Manchus from the Forbidden City and very serious talk of confiscating a great deal of property we are trying to get a longer lease on Prince Tsai Tao's Garden. We have been in touch with his manager and are assured that we can lease the place for thirty years. Heretofore, the Garden has not been included in the lease but for purposes of maintaining our hold we have included that as well as the six residences. When this lease is signed we shall register it with the American Legation and shall look forward to such remodeling of these houses as will make them entirely acceptable for faculty residences.

The other residences are coming on apace and are gaining much favorable comment both from members of the faculty and from occasional visitors. We believe that they will be comfortable and are sure that they will be as large as can be supported on the ordinary University salary. We sometimes wish we could make them larger but are confident that larger buildings would lead to dissatisfaction in the long run because of the expense of keeping them up. Three of them could be slated if the slates can be delivered.

The war or the congested railroad traffic incident to the war is still handicapping us not only in the delivery of cement and slate but we also have in Tientsin 500,000 feet of lumber, 150 packages of plumbing and are expecting considerable quantities of reinforcing steel and other goods. We hope that every day will see an improvement in communication and that we will shortly be receiving all materials that we need. We have been able to contract for sand and pebbles at last winter's rate even though the price of food and fodder is higher than before. It looks as though we would have to increase our price for brick in the neighborhood of 10% and lime will also be higher. Labor costs are increasing. It therefore behooves us to find other ways to economize and one way which comes to mind is to save on architect and other fees in America.

The Women's College authorities are extremely annoyed by the long delay in regard to their Gymnasium plans. As pointed out in cables and letters the arrangement of the academic quadrangle as done by Mr. Murphy's New York office in '22 can not now be changed. The Sage Memorial must remain the top building of this group. The three buildings already erected are very much admired. If the Gymnasium on the one side and the Fine Arts on the other are made with a facade similar to the Men's College Dormitory and not any higher than is necessary we will have a group which is entirely Chinese and can get sufficient floor area for all the necessities of Gymnasium use. I am convinced that these plans can be executed out here and would favor canceling any order placed with Mr. Murphy paying him a quit fee if necessary and cabling Peking to proceed with the plans. Miss Morrison is thoroughly informed as to Women's Gymnasium requirements and has ~~beck~~ plans for Women's Gymnasiums as well. If anything, her ideas are too large and in too great detail. Mrs. Frame and other members of the Women's College will be able to provide the China experience. The Women's College is extremely anxious to get this building under roof.

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and the litter cleared away before the girls come to live at Haitien. They are also at a loss to know how to persuade the home authorities to give them permission to carry on out here. Dr. Stuart and Mrs. Frame and the writer tried to have a conference on Saturday last but were not able to get together. The above is, however, a composite of conferences with the other two. There is a certain spirit of restlessness from time to time brought about by the feeling that while there are economies being made at considerable personal expense on the field there are certain expenditures passed over at home which do not correspond to the economies out here.

Within a day or two we will send you some prints made from unfinished sketches of the Pagoda as made here in the office. The man who is doing the work has had some years of training in the old Imperial Board of Construction. I need not go into the method of this board. He is doing his work in his own way but is observing the work of the other draftsman in the Construction Bureau here. It is our hope that he will produce a good Chinese Pagoda which will fit our needs and then we can work out the engineering side of it and so both artistic and engineering requirements can be met. This office has received practically no correspondence from New York for some time. We would be delighted to get some answer to our inquiry as to prices on Crane pipes for the mains and also to get authority to buy these.

Very sincerely yours,

G:C

John M. Frame

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PEKING

November 14, 1924.

PEKING UNIVERSITY.

Dr. J. Leighton Stuart, President,
Peking University,
Peking, China.

My dear Leighton:

I find that I have a number of items in letters of yours which I have not dealt with, as well as some new matters. Referring to your letter of July 17th, concerning Mr. Widdowson, we will send blanks to Mr. Tayler. I have heard nothing so far from Mr. Tayler about him. I note your correspondence with Mr. Lenwood and will await word from him.

My own feeling upon the Carruthers proposition is decidedly negative. I have known of similar situations in operation in institutions, and I think they are wisely avoided. I do not see anything that makes them worth putting up with.

Concerning the investment of the Famine Fund, about which Mr. Chamberlain wrote, I have the impression that quite a while ago the Trust Company indicated that they would work on the problem of the conversion of the funds so that the investment would give a larger yield.

Through Mr. Warner's courtesy, I have a copy of your letter of September 30th to him. I note that the plan for the purchase of the northeast corner is going to cost something like \$5,000. Gold more than the Trustees have authorized, and in a later letter, I observe that it is your plan to charge this against the power plant. This is an effective way of beating the devil around the stump. The difficulty with it is that if you carry it far enough, we will not have funds enough to build the buildings already authorized, for we have been able, so far, to authorize only \$50,000. Gold for the heating plant, and Mr. Lund has placed machinery orders already amounting to over \$60,000. Gold (13,895 Pounds Sterling).

You are mistaken in blaming Mr. Murphy for not designing a building of the type of the Bashford Memorial in the present location of the Sage Memorial. You will recollect that his original seven-building plan had a building of just this type, called the Social & Athletic Building at the head or east end of the Woman's College Quadrangle, and that it was on your own pressure upon the Woman's College that they reduced their program to a five-building program, and it was the plan of the field to

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put the Sage Memorial Building in its position and put the larger buildings on the sides, and the details of this plan were, through the negotiations of the Yenching College Committee worked out with Mr. Hamlin in Mr. Murphy's absence. I think it entirely likely that Mr. Murphy himself would prefer to have a larger building at the head of the quadrangle, and would be satisfied with a single building at each side, if the head building were longer, though I think he would still be disturbed by the large spaces between the side and end buildings in such an arrangement.

I note your letter of August 18th. We will keep after the matter of a man for Agronomy. I note your concern for the completion of the financing of the power plant, and all hands are struggling with the problem here. You may be assured that we never meet any committee of Peking University without trying to get further ahead with it.

With reference to the residence matter cleared by the cablegram of November first, the Finance Committee felt that it would be unwise to erect residences that might stand idle for several months and deteriorate before occupancy, as would be the case if erection were begun this fall, and we did not move until a year from next spring. I note your refer in your letter of August 18th to the pledging of more than twenty or twenty-four faculty residences. Funds available by next September, according to our calculations, will not provide for the erection of more than eighteen.

The matter of the Methodist Board holdings we are working on, and they are endeavoring to find a way to provide some funds. Something may come out of their Annual Meeting on the 17th, but the situation is very serious with their income for this year just completed 41% less than last year.

I note your letter of August 20th with reference to Mr. Longley and Agronomy, and I will take up the matter further.

The items in your letter of September 23rd will be before the Finance Committee on Saturday, the 15th. I have already written concerning Miss Hague.

I have also your letter of October 2nd. I will correspond with Boston, Garrett, and Union, concerning Stephen Wang. Are you quite sure that Major Horton would be pleased to have him go elsewhere than to Princeton? I will send word to Dr. Korn's with reference to his pledge. Strictly speaking, we should be notified by Mr. Krause concerning this pledge and its object, in order properly to acknowledge it to Dr. Korn's.

I have been perplexed by your cablegram of November 3rd suggesting Cottrell, May, or Ainslie for Physics. Upon checking with Miss Eggleston of the China Medical Board, I understood that the arrangement for this year was taken care of and I presume that these suggestions must refer to next summer. However, I assume that you have not had correspondence concerning the return of Mr. Paul Anderson, of whom there is still hope. Miss Perrin told me that she would go back next week, if she could, and I think Mr. Anderson will be ready to go if he could receive the kind of assurance that will indicate to his fond relatives that he is not burying himself in a hole, but that he can have a career as a physicist even in Peking.

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West. If you desire Cottrell, May, or Ainslie instead of Mr. Anderson, please cable me, as I shall sit tight on their cases until Mr. Anderson turns us down.

I had some discussion a while ago with Mr. Roger S. Greene, with reference to moving out to the new site and the struggle we were having to get there. He was very sympathetic and interested, and I know is thinking of what he can do to help, though I think the possibilities do not lie within his own organization. In talking with Miss Eggleston, she raised the question whether, if we did not move next fall, we might deal with the matter of our taking over the premedical work by our taking it over in the Peking Union Medical College building in which it is now housed. I drop this suggestion in your ear, and suggest that you keep it under your hat.

We have your cable of November 11th as follows:

"POWER PLANT DELAY ARRANGEMENT ARCHITECT
AWAIT LETTER ON THE SUBJECT FROM STUART"

We had not planned at all, so far, to have Mr. Murphy design any of this, so nothing is disturbed by our awaiting a letter from you.

Mr. Edgar was in to see Mr. Lewis and myself on the possibility of going out to Peking for Religious Education. My own consciousness of the importance of religious education is such that I want to look Mr. Edgar up pretty thoroughly before he goes out. Meanwhile, I enclose a copy of some notes of his on what such a department might do, and raise the question with you as to whether you want us to take this matter up further with him. I think he was out for two years with Princeton-in-Peking. I have the feeling that with Dean Lew, Mrs. Lew, and Miss Egbert, we have a good start on Religious Education work, if they are teaching it, and if a department is developed in the seminary other than that which Dean Lew could handle, we ought to have a person not only of good training, but of real practical skill.

Faithfully yours,

Secretary, Peking University.

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November 14, 1924

President J. Leighton Stuart
Yenching Ta Hsueh
Peking, China

Dear Leighton:

Your letter of August 12 written on the boat going back to Tientsin has just come in this week, and I am saving it to report portions tomorrow to the Finance Committee meeting.

Your letter happens to have been written on my birthday. At that time I was in Auburn trying to get the money for the residence up there, and as a matter of fact forgot it was my birthday until that evening when I happened to glance at the date line of the newspaper. However, in these days when events are moving so fast in the East and in the rest of the world, it is not years that count but things done.

I have just begun a new stunt of writing a confidential letter of information to each member of the Board of Trustees each month. I may make this bi-weekly. One of the reasons we have not gotten out of our Trustees what we should have is the fact that we did not inform them as they should have been informed. I am quite surprised at the welcome response which this venture has brought.

Put George C. Barber, whom you know as one of our new Trustees, on your own personal correspondence list. He has just successfully formed the Continental Baking Company here in America, with himself as Chairman of the Board of Directors. It is a \$500,000,000. Corporation and Mr. Barber stands today as the most prominent figure in baking circles in America - and I think you are aware that fifty percent of the baking of America is now done by bakeries instead of homes, and this new firm of Mr. Barber's is buying baking firms right and left in every great center of the country, and is out to get the other fifty percent of the baking. There is no reason to believe that Mr. Barber will not be successful in his efforts, and he certainly stands to make a fistful of money as a result. Also, he is only forty-one years old.

I am glad for the word about the Boxer Indemnity matter and also Yow Li. I am not surprised in the Boxer Indemnity matter but I am terribly disappointed over the Yow Li matter. However, we will have to let it go by the Board since that seems the only thing to do.

You will have to let me simmer on the matter of bringing Dr. Luce back to America for special objectives, though I am not sure that it might not be worth it, having all things in mind, but it rather seems to me that it would be better if he could remain there until after the official opening in the fall of 1926 and then come back to America with the party. I am more than ever convinced that we must immediately on our return from that trip launch an advertisement for a very considerable sum of money. It is possible that ~~we could be used to~~

0271

November 14, 1924

because the local arrangements out there will not be very difficult to handle and if we can carry it through here as we desire, it will surely require the combined efforts of both of us, not only in assembling the party but handling the details and conducting them out there. The more I think of this particular end of it, the more it seems to me that it might be wise for him to come on next summer.

Always yours

P. S. I am enclosing herewith a letter received from Bishop Grose, written apparently from China on his arrival. I send it to you that you may know what he has written me. As I told you before leaving, Mr. Little of Chicago, a very wealthy man, has been exceedingly generous to De Paw through his friendship for Dr. Grose.

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PEKING UNIVERSITY
(YENCHING TA HSUEH)
PEKING, CHINA

November 18, 1924.

OFFICE OF THE PRESIDENT

Mr. James H. Lewis,
156 Fifth Avenue,
New York City.

My dear Jim:

I am inclosing herewith the estimates for properly equipping our Department of Journalism. These are being hurried off at once in the hope that you can see Mrs. Straight before her 1925 donations are made up. It would be splendid if she would undertake this thing even though she began quite gradually along the lines suggested to her in my communication, a copy of which is on file in the office.

Very sincerely yours, *J.H.S.*

The local physician whom I hoped might decide to join our staff has declined. Harry Caldwell still seems to be the best prospect and we must have some one

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by next autumn. Keep after him.

The little Christmas book of verses I am sending you was written by the wife of one of our teachers and the cover design done by George Barbour, all of which will add to its meaning for you.

Yours as ever

J.H.D.

P.S. Agaria. As you have opportunity - Keep ~~out~~ the look out for Andrew Cheng's salary which can be reckoned at \$1000 or \$1200. Gold. Also keep in touch with Couper, Wm. Anderson's layman in U. Pittsburgh who has J. F. Li (Old Testament).

PEKING

November 19, 1924.

PEKING UNIVERSITY.

Dr. J. Leighton Stuart, President,
Peking University,
Peking, China.

My dear Leighton:

Mr. Frederick Weyerhaeuser. I enclose a copy of a letter written last May by Mr. Weyerhaeuser to Leslie Moss with reference to Mr. Weyerhaeuser's election as a Trustee. I have the impression that Dr. Luce has not seen this, and that you will desire to note it yourself and pass it on to him. I also attach a copy of Mr. Moss's reply.

Mr. W. J. B. Edgar. Supplementing my statement on Mr. Edgar, I think that Dr. Porter can give you some impressions of him. Mrs. Edgar is a graduate of Goucher, and department head of the Biological Laboratory of H. K. Mulford Company of Philadelphia; she would desire to continue doing some scientific work.

Policy concerning Residences. The Finance Committee had a meeting on November 15th and considered the intimations from the field that individual members of the faculty were selecting the houses which they expected to occupy and were likely to pursue the Construction Bureau with requests for changes and alterations to fit their individual interests in the houses. While the Trustees would, no doubt, be happy if they could provide each faculty family with exactly the ideal house which it would wish to live in, such procedure is, of course, impracticable, and in this event, it is necessary that great care be taken to avoid those disturbing faculty jealousies which arise when a situation of this kind is not handled with great care. It has seemed to us, that the situation would to some degree be helped if some responsibility were taken by the Trustees for the solution of the matter. The Finance Committee therefore passed the following action:

CF-1786 VOTED:

1. That no residence be assigned or reserved for any specific faculty family prior to June 30, 1925.
2. That the Grounds & Buildings Committee be requested to submit for the approval of the Board of Trustees a definite plan for the process of rental and conditions of occupancy of the houses.

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- a. with reference to the arrangements for the fall of 1925;
- b. with reference to regular procedure thereafter.

"3. That the Secretary be requested to inform President Stuart of the points which seem to the Finance Committee to be involved in this matter."

We feel here that before any steps are taken to assign any house to any individual, it is extremely important that the general plan, first as to the assignment of houses, and secondly as to the rental of the houses, should be carefully considered and adopted, so that those who are considering the comfort of their families may do so with definite information in hand, and without a general upheaval. If we recollect correctly, it was your suggestion that all the houses be held by the University and that a fixed sum for the rental of each house be determined; that the members of the faculty not supported by Mission Boards be given in addition to salary, a rent-allowance perhaps somewhat proportionate to the number of persons in the family, so that at least a larger family might have a slightly larger rent allowance; that this would make it possible for those who desired to rent a larger house than their rent allowance called for to do so, by paying whatever figure the house they desired required; that the members of the faculty supported by the Mission Boards should pay on the same basis as the others, except that where a house had been provided by a Mission Board or by donors of a given denomination, the rent would be remitted for one member of that Board's faculty quota, for each house so provided - in other words, if a Mission Board furnished a house, it would not in addition, have to pay rent.

I know that this does not cover the matter of choice of residences, but deals solely with the matter of rent in an effort to equalize fairly that phase of the arrangements. With reference to the order of choice, I certainly do not think that the scheme which I understand is being discussed on the field, namely, alphabetical order, is at all sound. My casual suggestion would be that the basis of choice be first, size of family, and secondly, length of service. Next fall, however, the situation will include another factor, namely, that a certain number will very likely be unable to live at Haitien. As it is not unlikely that the total number of residences required will not be available, the officers of the University or some committee of the Board of Managers could then take the responsibility of considering with careful attention to all the family and personal factors involved, as well as the educational needs, those who were to be accommodated in the first group of houses.

Of course, where a member of the faculty gives the funds for a residence in which he or she is to live, the matter is in a different light, and I presume the rental figure in this case, should be handled just as in the case of a residence given by a Mission Board. In the matter of its construction, however, the position taken by the Board of Managers and approved by the Trustees, with the additional specification that when constructed the residence becomes the property of the University, to be used by the donor only during the term of his service, should be maintained.

I do not know whether it has been noted by you that the authorization for twelve residences covered, of course, residences for which we here had received funds. I understand, however, that the London Missionary Society has under deposit in Shanghai \$10,000 Gold to build two residences for its appointees and there is no reason why you should not, upon assurance that the ar

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able (which I think we had perhaps as much as two years ago) proceed to erect two \$5,000 residences in addition to the twelve already authorized by us. When this money is received, Mr. Krause should report it to us for addition to our Capital Statements. I understand that quite in addition to this, there are, I think, two residences which the Woman's College Committee have authorized, so that your residence construction program is at least up to sixteen.

When the Committee came to consider the points raised by the letters discussing the modification of the Men's Dormitory arrangements, the increase in the size of the lake, the addition of the property on the northeast corner, and the location of the pagoda, it seemed to them there was so great an upheaval of the entire lay-out that it was desirable for Mr. Murphy to go to Peking and study the whole program. This was particularly advanced by Mr. Evans, but it was definitely concurred in by the rest, including Mr. McBrier, Mr. Warner and Mr. Lewis. Mr. Evans has felt for a long time that we were not doing wisely in having the architect and the actual construction separated by so long a period and so great a distance and that the size of the total amount of construction which we anticipate as the completed University was such as to warrant these additional expenditures for the sake of ensuring the beauty and quality of the entire plant. I enclose a copy of the cable concerning the word I sent you on November 17th on this item. Mr. Warner is to take the matter up with Mr. Murphy, but I think it is not clear that Mr. Murphy will be able to go. I presume we shall know of that after a bit. One item that seems to me to affect the situation is that the Woman's College lay-out is under consideration, and that if the Grounds & Buildings Committee and the Woman's College Committee agree to a seven-building quadrangle, it would be possible for Mr. Murphy to begin at once to design the Gymnasium, which I am sure he could not do en route. If he were to wait until his return, it would mean that the plans could not be ready until the middle of the summer. Of course, I do not know how far you feel it imperative for the Woman's College Gymnasium up when they move to the new site. Incidentally, we are trying to find out how far the expenses of the Woman's College building program will take them. Our impression here is that they are getting pretty close to their limit.

Moving! It is imperative that we have from you and the Construction Bureau a full and as far as possible, final statement of what is required to move at as early a date as possible. We are unable to tell how items ought to be combined, inasmuch as a number of them have come to us in various ways and in no single, complete statement. What we need to know is indicated by the schedule enclosed and its attached memoranda. This should be corrected wherever it is inaccurate and filled out completely, so that we can know just where we are. If there are any other items which we have overlooked, these should be added. I enclose a copy, for your information, of a similar schedule for the Woman's College which I am sending to Mrs. Frame.

Allowance for Mr. Gibb. With reference to your letter of September 23rd, the Finance Committee have voted a special grant to Mr. Gibb of an amount not exceeding \$300. Gold, at your discretion, the idea being that you would determine the amount necessary and carry out the action. We felt it unwise to fix a 10% additional allowance, as this would be a precedent for similar cases in the future, and you did not indicate to us any definite amount or period through which the 10% additional allowance might be retro-active, and we were therefore in the dark as to the figure which you intended to have involved. We made a guess and will leave it to you to correct it within the amount, or advise us if our action is unsatisfactory.

New Contract with Mr. Murphy. You will recollect that the earlier contract with Mr. Murphy was for four specific buildings. These he was to draw at 6% upon the cost of construction in China. The Woman's College buildings which he designed were designed at practically the same contract, but at 7%. When we took up the matter of additional buildings, such as the Administration Building, the Library, and the like, it was necessary to develop a new contract. When Mr. Warner and I started negotiating this with him, he presented us a form of contract with a rate from 4 $\frac{1}{2}$ %-4 $\frac{3}{4}$ % on the basis of a flat cost of construction of \$.50 Gold per cubic foot, the latter figure representing approximately the low figure for the cost of construction of similar buildings in this country. Upon this item we checked up, and it tallies fairly well - but when we came to apply the 4% or 4 $\frac{3}{4}$ % to this, it was clear to us that he was more than doubling the charges as compared with the old contract. Upon investigating this, Mr. Warner and I found that he was expecting to recover from the new construction the amount he had lost in the earlier contract. He estimated that as compared with the normal rate based upon cost of construction here, and the normal percentages for architect's fees, he was \$18,000. out. It appeared to us that with this higher rate which he was going to apply against all future work which he was going to do for us, it might easily cost us more than the \$18,000. After some skillful negotiation upon the part of Mr. Merle-Smith, the contract was finally agreed upon and signed, upon a basis of 3% of the cost per cubic foot, at a flat rate of \$.50 Gold per cubic foot, with the understanding that in settlement in full on the preceding contract, we would pay him the sum of \$18,000, this, together with what has been paid on those buildings, representing practically the same rate of cost as applies to new buildings under the new contract.

Of this \$18,000. the Woman's College will provide \$5,328., or thereabouts, as the pro-rata of the \$18,000. against their buildings under the old contract, pro-rated upon cubic footage.

We knew that there would be disappointment on the field over an adjustment of this nature, but it was the unanimous judgment of the Finance Committee that this was the wisest and most economical step to take. Later on, I will send through Mr. Krause, the specific charges against the individual buildings for this settlement of \$18,000. I enclose a copy of the new contract and of the related letter from Mr. Murphy dated September 3, 1924.

Mr. Eubank and the Cattle. You will find in the copy of the cablegram herewith, confirmation of our cable word that Mr. Eubank and the cattle sailed on November 11th, on the steamer West Keats out of Portland. The boat was originally scheduled to sail on October 18th. On exactly what day the steamer did start, I do not know, but in any case, she had a collision before she had gone very far, and had to put back for repairs, which took until November 11th. Mr. Eubank reported to us that the delay was fortunate for the stock, as he could put them put to pasture before the long ocean trip. I have no doubt Mr. Chamberlain will be disappointed that I could not cable him more specific information as to the number of cattle, sheep and hogs, but Mr. Eubank did not leave us the information, and we did not know what he might or might not have picked up on his way across the country. He hoped to secure some additional stock while the steamer was tied up for repairs. He reported his extra expenses covered by insurance.

Faithfully yours,

Secretary, Peking University.

M/KJL

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PEKING UNIVERSITY
(YENCHING TA HSUEH)
PEKING, CHINA

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OFFICE OF THE PRESIDENT

November 20, 1924.

Dr. Eric M. North,
156 Fifth Avenue,
New York City,
U.S.A.

My dear Eric:

I am inclosing a letter received some time ago from Dr. B.L. Livingstone-Learmouth in reply to one from me about which I either wrote ~~to~~ or Jim Lewis inclosing a copy of my letter. I had been given to understand by Scotch missionaries in Manchuria that this couple, both of whom are physicians, were not only proficient and charming people but entirely self supporting. This letter, therefore, was quite disconcerting. Meanwhile, there seemed to be a possibility of securing one of the P.U.M.C. staff who would have been professionally a personality entirely satisfactory with the added advantage of having been a missionary, of knowing the Chinese language and of costing no travel. Unfortunately, for us he has finally decided to stay with the P.U.M.C. We could scarcely dare to move next autumn without some sort of medical attendance other than the insufficiently trained Chinese doctor now on our staff. He has been staying with us year after year in the expectation of being released for further study and the situation is becoming rather embarrassing in this respect apart from the question of his qualifications. It seems impossible to get any definite word regarding Harry Caldwell, although if he could be secured this would seem to me the best solution. There are other possibilities such as the securing of an unmarried young man, a young student volunteer, or some physician of experience who would give himself to us as an opportunity for Christian service either for a term of years or more or less permanently. Underlying the whole problem there is, of course, the question of support. I

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PEKING UNIVERSITY
PEKING CHINA

UNITED STATES
JUN 30 1941
JOINT OFFICE

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hope that between our two offices a solution can be found and shall ask you to take this letter as a formal appeal to the Trustees and as a statement that there seems to be no solution at this end.

very sincerely yours,

J. Heigham Stuart

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UNIVERSITIES
DEC 30 1924
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Dr. B.L. Livingstone-Learmouth,
59 Campden House Road,
London, W. 8.

Dear Dr. Livingstone-Learmouth:

In my turn I must apologize for delay in replying to your letter of inquiry regarding the possibility of your coming to Peking as our medical officer. As you will have seen from the papers, political conditions have been very much disturbed in this whole area, which has seriously interfered with mailing facilities and has caused all of us to be more or less preoccupied with the immediate problems created by this state of things. In addition to this, not having heard from you I had been making other inquiries which I had hoped would result in something definite much earlier than has proved to be the case, and waited to reply to you in the light of these developments. Even more than either of these factors has been the uncertainty about our financial resources for the coming session and your intimation that your wife and yourself would prefer not to come to China for a longer period than two or three years. While as you pointed out this would give time for a younger man to be in training and take the work over after your departure, yet it would be financially impossible for us to maintain two men at the same time, and indeed the increased cost of the travel both ways of a short term appointment would with our present strained resources make the



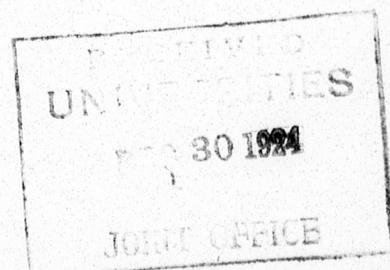
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Mr. J. Edgar Hoover
3900 Reservoir Road
Washington, D. C.

Dear Mr. Hoover:

I am writing you regarding the matter of the
the possibility of your coming to Washington
the office. You will have seen from
the papers, several suggestions have been
very much expanded in this office, which
has been very interested with a view to
and has caused all of us to be more or less
frustrated with the situation. We are
in the office, in addition to this,
and have had from you, I am sure,
of our interest which I have now would
in some cases, and would be ready to you
proved to be the case, and would be ready to you
in the light of these developments. Even when
than either of these factors has been the
most likely source of financial resources for
the central section and your intention that you
will be available, and not to come to
again for a longer period than two or three
years. It is as you pointed out in your letter
that a letter can be written and the
work over after your departure, yet it would
be financially impossible for us to maintain
two men at the same time, and indeed the increased
cost of the travel both ways of a short term appointment
would be our present strained resources make the



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problem more difficult for us in the immediate future. Our term of service is usually planned for five years, in which case we pay the travel both ways and bear a proportionate part of it for any shorter period. If you felt able to come for that term of service, or to take a share of the travel for a lesser period, this practical difficulty would be reduced. We would be the more disposed to urge this if we could feel that the possibility of your staying permanently could at least be kept open.

Perhaps the most satisfactory procedure would be for me to answer your other questions as best I can and send the correspondence to our New York office asking our secretary there to communicate with you in the light of any plans that the Board of Trustees may have formed, for providing a medical officer. They are quite familiar with the urgency of this problem and may have made their own arrangements.

2) The salary we pay would include a house rent free on one of our residence compounds. We hope to have enough new foreign built houses to put one at your disposal by next autumn should you come to us.

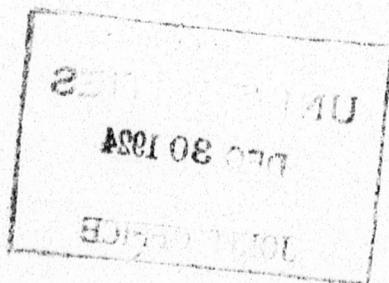
3) The furnishings of our residences are not as a rule provided by the University. A special arrangement might, however, be considered by which both sides shared in the investment this would involve.

4) I am inclosing herewith our salary schedule which would perhaps cover this point.

5) We are hoping to have an infirmary or sanatorium on the campus, but no money has as yet been secured for this purpose. Temporarily, we would use a Chinese building on the grounds and fit it up as well as we could. The budget will always carry a limited amount for nursing and for medical supplies.

The Executive Secretary of our Board of Trustees is Dr. Eric M. North, 156 Fifth Avenue, New York City, U.S.A. As mail to America is very much delayed under present conditions it might facilitate matters if you wrote to him on the receipt of this letter. Believe me

Very sincerely yours,



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Our problem more difficult for us in the immediate future. Our term of service is usually planned for five years, in which case we may have travel both ways and have a proportionate part of it for any shorter period. If you felt able to come for that term of service, or to take a share of the travel for a lesser period, this practical difficulty would be reduced. We would not be more disposed to give this if we could feel that the possibility of your staying permanently could at least be a good one.

Perhaps the most satisfactory procedure would be for me to answer your other questions as best I can and send the correspondence in our new York office to our secretary here to communicate with you in the light of any change that the Board of Trustees may have formed. For providing a medical officer, they are quite familiar with the urgency of this problem and may have made their own arrangements.

(1) The salary money would include a home rent free on one of our residence compounds. We hope to have enough new foreign built houses to put out at your disposal by the autumn should you come to us.

(2) The limitations of our residence are not as a rule provided by the University. A special arrangement might, however, be made for you which would be shared in the treatment this would involve.

(3) I am sorry that our salary schedule which would cover over this point.

(4) We are hoping to have an inquiry on application on the campus, but no money has yet been secured for this purpose. The property we would use is Chinese built on the grounds and it is not well as well as the hospital will always carry a limited amount for care and for medical supplies.

The Executive Secretary of our Board of Trustees is Dr. Eric S. North, 126 Fifth Avenue, New York City, N.Y. A mail to him is very much delayed under present conditions if it is in the matter if you wrote to him on the receipt of this letter. Believe me,

Very sincerely yours,

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DEC 30 1924
JOINT OFFICE

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November 21, 1924

Dr J. Leighton Stuart
Peking University
Peking, China

Dear Leighton:

I have just had a letter from Mr Bocker of Seattle in which he tells me that you have written him about the possibility of securing some rebuilt typewriters for your Business Training Department.

We are using a Royal "Quiet" machine here which is very satisfactory, and it is possible to secure a rebuilt Noiseless for a very modest price. The market here in New York is pretty good for rebuilt machines and I can get them at a good figure.

I am going to say a thing which may not meet the judgment of some of the good folks out there. Mr Bocker showed no inclination to favor definitely trying to secure lumber at a very much reduced figure from Rex Wheeler's family or from the Weyerhausers, rather did he simply go out and purchase it at the best price in the market and he was not very enthusiastic when we spoke of the possibility of getting some consideration for the parties mentioned. Rex and I have rather the feeling that though Bocker is individually a very fine chap and is friendly toward the University, yet he looks at the whole thing in the light of a business proposition and expects naturally to collect his commission. I do not begrudge his commission at all, any business man is entitled to them. On the other hand if by securing personal considerations we can get discounts in excess of market discounts, it would seem to be worthwhile to take it.

In regard to the matter of typewriters I am very sure that we can purchase these much more cheaply in New York and ship them to China by way of the Panama Canal than they can be purchased in Seattle.

Sincerely yours,

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PEKING UNIVERSITY
(YENCHING TA HSUEH)
PEKING, CHINA

PEKING

OFFICE OF THE PRESIDENT

November 22, 1924.

Dr. Eric M. North,
150 Fifth Avenue,
New York City,
U.S.A.

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Re Return of

My dear Eric:

I am inclosing herewith a copy which Gibb has sent me of a letter written by him to Mr. Warner. As the mails are so uncertain at present and as I have an opportunity to send a few letters by a friend going direct to America via Japan, your copy of the letter to Mr. Warner may arrive first. In his letter to me he intimates that you were to write an official communication on the subject. That has not yet been received. We are calling a meeting of the Administrative Committee of the Women's College and of the Grounds and Buildings Committee early next week to discuss the inquiry in your last cable regarding a visit from Mr. Murphy. Although, therefore, we neither have the official statement from you nor the formal action at this end, I shall take advantage of this chance to reaffirm the position taken in my last letters, which I feel confident is that held by all of us in Peking, and the one which will be endorsed at the meetings referred to. In his letter Gibb refers to the expensiveness of having Mr. Murphy come to China at this time and of the need we have for money in so many other places, when every cent can be used to advantage in actual construction work, and when we are economizing in ways that would seem pitiable. Not only would this expenditure seem unnecessary, but it would have a bad psychological effect upon the workers here. Gibb also points out the delay that Mr. Murphy's coming would involve. I want to stress this point as the practical result would be that building operations necessary for our removal next autumn would be held up for months.

*Proposed
Trip of Murphy
to China*

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Of course, I am quite aware that in the direction of an extensive, conspicuous and permanent plant, the percentage of cost involved in this trip of Mr. Murphy's is not large, and that the delay in comparison with getting satisfactory results is not important. My main reason for not recommending Mr. Murphy's proposed trip is that it seems to me entirely unnecessary. I can readily see how natural it appears to him and to the trustees that the architect who designed the original layout and who has the technical qualifications should keep in touch with the progress of the work and should be consulted in any major variations. It is a disadvantage to have the architect as far away from the scene of operations as happens to be the case with us. I should be very glad if Mr. Murphy's other interests made it possible for him to be in China more frequently. Had he been closer at hand it is quite possible that he with the rest of us would have jointly come to realize the desirability of our present suggestions. There is very little probability, however, that his presence would change the very positive conclusions which we have unanimously reached during the past few months, and about which we have thought and consulted among ourselves a great deal, and secured the best and most varied foreign advice that we can get. We cannot, however, forget that Mr. Murphy's working drawings on the first buildings called for a straight roof line, whereas this would have been a basic defect, and would have permanently disfigured our buildings. When this was pointed out to Mr. Murphy he replied that he was trying to save expense, knowing the economical basis upon which we had to do our construction. The graceful and thoroughly Chinese curves which we now possess, and which are now so much admired are due to the fact that our Construction Bureau discovered this error and remedied it practically without increasing the cost, and without help from Mr. Murphy. The bad architecture on certain buildings on a neighboring campus designed and erected by Mr. Murphy is constantly commented on. Experiences like these weaken our confidence in Mr. Murphy's ability despite his professional experience and his artistic taste to alter the judgment of a fairly representative group of people here who partly on architectural and partly on other grounds differ with him in the points with which this letter is concerned.

As to the location of the Pagoda and the Power Plant, the one qualifying exception would be that Dr. Luce would prefer that the Power Plant would be further removed from the main axis, because to his mind the smokestack will be quite an eyesore, and he does not urge that the Pagoda Water Tower should be on the axis. I am emphatically of the opinion that Mr. Murphy's insistence on a rigid straight line running east and west and including the chapel, the pavilion on the island, the gymnasium and the proposed pagoda effect is not in line with the requirements of Chinese architecture. The rigid balance which he has correctly planned terminates quite properly with the Administration building although the placing of the gymnasium on this axis seems to me quite fitting and has no objection on other grounds. It is the one place, however, where as I understand Chinese designing, an ornamentally feature such as a pagoda should not be placed.

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As to the Women's College academic group, Mr. Gibb and Mrs. Frame have both written again and I heartily agree with their contention. Mr. Murphy has not made his case in the criticisms submitted through Mr. Warner, and again with the single exception of Dr. Luce all of us urge the building as described in previous letters and in the one inclosed herewith. Dr. Luce joins in disapproving Mr. Murphy's suggestion but recommends in place a building with a broken roof of the general type of the Bashford Memorial which he regards as the best solution for retrieving Mr. Murphy's serious oversight in not making the Sage Memorial a more commanding building. Personally, I think that the Sage building is a fine success. The only improvement would have been to have it on a higher elevation. Mr. Murphy points this out but fails to realize that the oversight was his own. ✓

Now, as to the additional men's dormitories, the arguments I have used before for substituting a quadrangle of the Women's College type for the third unit are that this is much more livable for the students, less expensive per capita, and enables us to keep the contour of the lake. The first of these is decidedly the most important and applies to all additional dormitories to be constructed. Mr. Murphy insisted, against local protests, on the long buildings on the east and west exposure. I take my full share of the blame for not realizing earlier the disadvantages in this type of construction, especially in view of the possibility we now feel to be quite strong, of summer sessions. However, we were following an architect with a number of years experience in designing Chinese buildings and to whom we looked for the technical knowledge for getting the proper results. All of us will agree now that under no conditions do we want any more dormitories of that type. We shall make the best of the handsome buildings that we now have, and shall probably use the device of fairly expensive and unsightly mat awnings for summer use, but it would be thoroughly unwise not to adopt for the future buildings that would be much more comfortable both in winter and summer. Nor do we feel that there is any architectural disadvantage, but rather the other way. Our frontage on the road and our academic buildings will be when completed, in perfect symmetry. From the Chinese standpoint the buildings grouped round an irregular lake and not part of the formal and serious main features, should preferably be somewhat irregular. The Chinese are criticizing the erection thus far as being too rigid and lacking this very play of surprises and departures from type. Any and all of us will take full responsibility for the impression our proposals will make on the public, Chinese and foreign alike. Nor can we forget the fact that professional jealousy in the case of a dormitory designed by another architect cannot but prejudice Mr. Murphy to some extent. ?

meanwhile, the very practical issue we are facing is that the engineers must know at once how to run their trenches on the north shore of the lake. I have ventured to recommend that these be planned on the expectation that the new type of dormitory be built. ?

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If the Trustees insist on the original type we must incur the expense of altering the piping system. I should like, however, to make more definite the suggestion of my last letter, that pending the settlement of this question the Trustees look forward to approving the erection of from fifty to seventy-five rooms to be built in single story lines somewhere south of the Water Tower. These will not be conspicuous, will in no way mar the landscape or detract from the composition as a whole, will be entirely comfortable and might ultimately be used for students of a special type. Until then, new students would not object to occupying them as a more or less temporary expedient. These could be erected rapidly next spring and summer and would have their own direct connection with the Power Plant independent of the rest of the system. The approval of these suggestions would enable us to accommodate the students we feel we must prepare for next autumn with a minimum of additional expense and with sufficient time. This unit ought to include provision for a dining-room and for lavatories, etc. The estimates on these features can be supplied before long but they would not add much to the total.

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Whenever Mr. Murphy plans a trip to China in connection with business in his Shanghai office, we would, of course, be delighted to have him come here and inspect our work and advise with us on the whole subject. The expense this would involve might cause some of us to wince a little, but would be entirely proper and doubtless worth while. Our present request is that the Power Plant features be left to us to put through locally, that he design the Women's College gymnasium as rapidly as he possibly can, that he send along the detailed drawings for the Administration building and Library and that the Trustees consider very carefully our recommendations regarding the third dormitory unit and the simpler type of single story building for men students.

It is scarcely necessary to plead again that the Trustees cooperate to the limit in the strain of pushing through our construction so that we can be on the new campus next autumn.

Christmas
with cordial greetings,

very sincerely yours,

J. Highton Stuart

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PEKING

November 24, 1924.

PEKING UNIVERSITY.

Dr. J. Leighton Stuart, President,
Peking University,
Peking, China.

My dear Leighton:

In connection with the Famine Fund work, it would seem to be desirable that whatever bulletins or letters of information or whatever reports are forwarded showing the work done, they should be sent, not only to the members of the China Famine Fund Committee and the Trustees, but also to the following:

Mr. Thomas W. Lamont - 23 Wall Street - New York City.

Mr. Vernon Munroe - 23 Wall Street - New York City.

Mr. Rae D. Henckle - Christian Herald - Bible House -
Astor Place - New York City.

The Nanking series of bulletins with which you are familiar, are of considerable advantage in this respect. It should be understood, of course, that statements of this kind should be the regular bulletin statements, and that no letters of solicitation should be submitted to any of these three names.

I have a letter from Mr. Britton asking that we forward the \$200. Gold which he brought in as a special gift for the expenses of the department. I enclose a copy of his letter, and of my letter to him, and of my memorandum to Mr. Krause on this item. If you will examine my memorandum, you will find that it will probably be necessary for you to get out of the present current budget Gold \$350. to meet simply his salary and outfit and outgoing, and that you will have to find Gold \$550. if the special gift of May 4, 1923, is simply to be applied to departmental expenses. I call your attention to the statement in Mr. Britton's letter as to the purpose for which the money was given.

I also enclose carbons of memoranda to Mr. Krause upon other current special items in which you will be interested.

I wish to ask you to let me know whether you have any understanding with Mrs. Straight that her original pledge of \$10,000. a year for three

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years was to be used in any specific way. My hope is decidedly that you have no understanding and that we are to be free to apply it to our campaign expenditures, as was our thought in the beginning. You will note that without applying this, our campaign expenses have made an overdraft on building funds of between \$60,000. and \$70,000., which means that there is just that much less money available to put up buildings for which we were given funds.

Faithfully yours,

Assistant Treasurer,
Peking University.

EMN/KJL
ENCLOSURES

Letter from Mr. Britton (copy) of 10/16/24
Reply to " " " 11/24/24.
Memo to Mr. Krause re Britton a/c
" " " re Eubank "
" " " re Nash "
" " " re Misc. Specials

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November 24, 1924

Dr J. Leighton Stuart
Peking University
Peking, China.

Dear Leighton:

I am awfully grateful for your note of the 22nd and for the list of the Board of Managers. It contains some very interesting data some of which I am sending to members of our Board of Trustees. I think it is a very significant fact that our Board of Managers includes the wife of General Feng, Dr Houghton, Dr Yen and Dr Tsur. Of course we all knew that Dr Schurman was on the Board.

I will get hold of those three books of which you spoke; "Timothy Richard of China", "Missions as I Saw Them," and "Two Gentlemen of China."

I was over at the meeting of the Methodist Foreign Board in Pittsburgh. It was rather a sad session. They had to cut the undesignated gifts to the field 50%. I am not just sure what this will do to the Methodist general support for the University. I do not think the outlook seems very bright in that quarter though it may pick up.

The money is still coming in on the Lion Fund but we have to keep eternally at it. I will write you a long letter within the next week or so, bringing you up to date on several matters of gifts.

Please hand to Dr Luce this copy of Mrs Dodge's letter and the copy of my reply.

Ever yours,

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November 29, 1924

President J. Leighton Stuart
Yenching Ta Hsueh
Peking, China

Dear Leighton:

I am enclosing a copy of a letter I have just written to Dr. Luce which explains itself. The more I think over this plan the more it commends itself both to my judgment and my instinct. I am sure that so far as results are concerned it is absolutely sound. I am enclosing an extra copy of the letter in case you wish to give it to William Hung or to Wee. You will see that I have thought so much of this that I am taking the risk and sending some of the lions to you.

I presume that General Feng and his wife will be gone by the time you get this letter. If not, it would seem to me that she could be of extreme value in getting the right sort of Chinese to sponsor these three parties. It would seem to me that we ought to include such persons as C. C. Wang of the railways, C. T. Wang and persons of like standing and ability, and of course in each instance have Dr. Schurman present. If Yen would do the trick, it would be practically the equivalent of having such a meeting in England fostered by Stanley Baldwin or Ramsey McDonald. Incidentally, I think the Chinese leaders who are our friends would rather welcome this sort of thing because it would acquaint them personally with the kind of American people whom they would like to know - men and women of influence and large means.

Always yours .

P. S. Of course the Roster of guests would always come back here to our office for real use.

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